

# Executive Director's Report

Catherine E. Rudder, *American Political Science Association*

## Preface

The challenges an organization faces are largely generated by its ambitions. While the 1997–98 year presented APSA with a sufficient number of challenges to demonstrate abundant ambition, meeting them has been made possible thanks to the leadership and work of President M. Kent Jennings, the Administrative Committee, the Council, APSA's standing committees and the national office staff. Because there is so much to report, my assessment of this year is by necessity especially focused, first, on the most significant undertaking of APSA in my 11 years as executive director, and then on news of particular relevance to the special objectives set by APSA's Council in 1996. In effect, I am using this report to relate some of the progress that has been made on the special objectives.

To provide some background, during the 1995–96 academic year, APSA staff, in concert with the Council and a number of standing committees, undertook an extensive review of every significant activity in which we engage to determine how well we did it, how it could be done better, how well the needs of members were being met, what is anticipated in the near and far term, what was missing, and whether each activity was organized and governed appropriately. Substantial changes emanated from this exercise. The national office was reorganized, committees renamed, jurisdictions altered, and tasks added.

Under Arend Lijphart's leadership, the Council agreed at its spring 1996 meeting that APSA should place additional emphasis on several areas *in addition to its ongoing, core objectives* of promoting scholarly research and communication, improving the quality of teaching, recognizing outstanding work in the discipline, encouraging the application of rigorous ethical and intellec-

tual standards, strengthening departments of political science, diversifying the profession, broadening opportunities for members, and representing the professional interests of political scientists. I am happy to report that, while it has continued to pursue its ongoing objectives, APSA has made substantial progress toward the additional corollary objectives established by the Council two years ago and listed in the boxes below. The boxes are arranged according to their relevance to the particular topic under discussion.

## A Centennial Celebration

In anticipation of the Association's 100<sup>th</sup> anniversary in 2003, APSA is launching an historic en-

deavor at the 1998 Annual Meeting, a Centennial Campaign to create a Center for Political Science in Washington and establish Professional Opportunity Grants. Both the Center and the grants program will be available to assist members in their teaching and research. Political scientists in all fields and at all ranks, including graduate students and scholars from abroad, will be the beneficiaries of this effort. Because the Center and grants will be supported by a permanent endowment, the fruits of this Campaign will assist not only political scientists currently engaged in the study of politics but also generations of scholars and teachers into the foreseeable future.

## Inception

Many members of APSA have been working on this idea for a number of years, as reported in my annual reports to you and, most recently, in the pages of the June issue of *PS*. The seed was first planted in 1987 when Frank Sorauf and the Ad Hoc Committee on Awards, which he led, recommended to the Council that the Association develop ways, other than the addition of endowed awards presented at the lengthy Awards Ceremony each year, to honor esteemed members of our profession. The Council, in turn, placed a moratorium on new Awards Ceremony recognitions and later appointed a standing Committee on Endowments to oversee current endowed awards and the development of new avenues for honoring mem-

*Special Objective:* Use more effectively APSA's building and other resources to meet the needs of APSA's members as resources at home institutions stagnate or decline.

*Related Objectives:* Support the teaching of political science; respond to the needs of graduate students; increase the participation of international scholars in APSA.

bers of the discipline and creating endowed resources for the benefit of APSA members.

Concurrently, discussions arose concerning how APSA would celebrate its 100<sup>th</sup> anniversary. A consensus developed that APSA members had benefited greatly from the generosity and foresight of APSA's founders and their successors and that current generations should emulate our predecessors in providing for future generations of political scientists. We should, in short, celebrate the past by investing in the future, a plan that has become the catchphrase of the Centennial Campaign.

After much deliberation throughout the governing bodies of APSA and among individual members, it

was agreed that APSA would undertake a fundraising campaign as a centerpiece of the celebration. The goal would be to raise \$3 million—\$1 million from APSA members and friends and an additional \$2 million by leveraging internal resources, for example, by allocating annual budget surpluses to the Campaign fund, and by seeking funding outside the immediate political science community.

### Conception

With this endowment in place, APSA could create a Centennial Center for Political Science. The Association could open a floor that is currently rented at its national headquarters and put that space into service for as many as 30 scholars each year for research in all fields of political science and cognate areas. The endowment could also help fund members' basic research and pedagogical activities through Professional Opportunity Grants. These grants would be coupled (but not co-mingled) with APSA's existing grant programs (for research for scholars from non-Ph.D.-granting institutions, Annual Meeting travel grants for graduate students and international scholars, and the Kirkpatrick Fund activities) to create a critical mass of funds to assist members in their work. Existing activities would retain their identities and original purposes but, together with the new funds, would also contribute to a large, sustainable resource for members.

A rotating committee, representing the breadth of the discipline and appointed by APSA's president with Council approval, would select the scholars who would be in residence at the Center for periods of 1 to 12 months. This committee, in cooperation with the Education and Professional Development Committee, also would oversee the distribution of Professional Opportunity Grants that could be used in conjunction with a stay at the Center or for entirely separate scholarly purposes. The Center itself would facilitate international collaboration and work across

fields by, for example, hosting Open Boundary Workshops for collaborative research projects and sponsoring special colloquia to be held at the Center and at professional meetings and campuses.

### Campaign Leaders and Contributors

With this vision in place, it has not been difficult to recruit a stellar group of political scientists to lead the Campaign by their own example of magnanimous giving and by performing the difficult task of fundraising. Dale Rogers Marshall, president of Wheaton College, and Jack Peltason, former president of the University of California, readily agreed to chair the Campaign. Lucius Barker and Elinor Ostrom responded without hesitation to requests to head the group of former APSA Presidents. Providing attentive and willing leadership are the two Executive Committee Chairs, Roger Davidson and Frank Sorauf, and former APSA Treasurer Susan Bourque and investment counselor Loren Ross are carefully overseeing the finances as Campaign Treasurers. At the national headquarters, Deputy Director Robert Hauck has brought his prodigious talents to the Campaign by becoming Campaign Director.

It would be hard to imagine a more talented, respected, and able group to convince others of the importance of this cause. Our leaders' enthusiasm, personal generosity, and hard work are already evident. One hundred people have been recruited to serve on the Campaign and Presidents Committees, every one of whom has made a substantial financial contribution to the Campaign and most of whom have overcome a natural reticence to ask for money, even for a worthy purpose, and have

approached friends and colleagues to give.

### Early Returns

Thus far, the Campaign has raised \$450,000 in pledges and gifts of stock and cash from 160 people, a remarkable result that speaks to the generosity of APSA members and to the excitement that this Campaign is already generating even before it has officially opened. Especially notable have been the gifts of Elinor and Vincent Ostrom, Frank Sorauf, Walter E. Beach, Dale Rogers Marshall, Jack Peltason, Richard Fenno, Robert and Nannerl Keohane, Arend Lijphart, Ruth Jones and Warren Miller, Norman Nie, and Martha Joynt Kumar.

Most contributors have made unrestricted gifts to support the overall purposes of the Campaign, while others are directing their contributions to specific elements of the Campaign. For instance, Frank Sorauf's \$25,000 pledge constitutes an unrestricted gift to the Campaign and stands as an encouragement to others to make such pledges. Examples of designations for special purposes include the Ostroms' naming an endowment in honor of their mothers, Alma Ostrom and Leah Hopkins Awan, to further civic education; Dick Fenno's supporting the expansion of opportunities for minorities in the discipline as exemplified by the Ralph Bunche Summer Institute; Ruth Jones and Warren Miller's inaugurating a Centennial Center Fellowship in Electoral Politics; Walter Beach's funding travel grants for graduate students; and Martha Kumar's establishing a Centennial Center Fellowship for scholars of the presidency in honor of *Washington Post* reporter Ann Devroy.

Campaign Treasurer Loren Ross has facilitated the giving of an addi-

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tional \$75,000 to the Campaign by the estate of Leo A. Shifrin. This important gift is matched by another major contribution of \$75,000 from the University of Louisville in honor of Aaron Wildavsky, posthumous co-recipient of the Grawemeyer Prize, for whom a conference room at the Centennial Center will be named. Other naming opportunities at the Center are available for donors of major gifts.

### Group Fundraising

Several groups are getting together to create specific endowed programs within the context of the Campaign. The Women's Caucus, for example, is working to create biennial fellowships in honor of Marguerite Ross Barnett to assist scholars in gaining tenure. Work

money for the establishment of a permanent activity that would carry on the spirit of Ed's work. Martin O. Heisler, Gerald Pomper, and Lawrence Malley are leading a group of volunteers to endow the Artinian program.

Another endowment posthumously created will fund William A. Steiger Legislative Fellowships for scholars and political journalists from the U.S. and abroad to support stays of various lengths at the Centennial Center to conduct research or complete a writing project. These fellowships will be available to comparative, urban, international, state, and congressional specialists.

Similarly, the Warren E. Miller Fellowship in Electoral Politics, begun by a beneficent gift from Ruth Jones and Warren Miller, will support a Centennial Center scholar

create a Centennial Fellowship, a Professional Opportunity Grant, or a program at the Centennial Center in honor of a beloved colleague or mentor. Centennial Center programs like the planned Interdisciplinary Workshops, the Civic Education Program, named Travel Grants, and the Second Century Colloquia concentrating on new frontiers in political science can all be foci of specific campaigns in the name of a person or department. When a department wants to honor in a lasting way a professor upon her retirement, the Centennial Campaign is a possible route to accomplish this purpose. Anyone desirous of finding out the procedure for organizing a directed campaign and learning of the help that the national office can provide should contact Campaign Director Rob Hauck (rhauck@apsanet.org). Of course, all named endowments must be approved by the Endowments Committee.

### Core Objectives of APSA

- Promoting scholarly research and communication
- Improving the quality of teaching
- Encouraging the application of rigorous ethical and intellectual standards
- Strengthening departments of political science
- Diversifying the profession
- Broadening opportunities for members
- Representing the professional interests of political scientists

supported by the Barnett grants will focus on issues of diversity, cultural nationalism, African-American voting, education, and urban and minority politics. Fundraising is still in the planning stages for this fellowship.

The Ed Artinian Endowment Program, on the other hand, is well on its way to full funding, with one-third of the \$25,000 goal already received. Ed Artinian was founder and president of Chatham House Publishers and was an ever-present supporter of political science and the work of a great number of political scientists. Also concentrating on newer scholars, this endowment will encourage and assist political scientists in publishing their research. The idea for this program arose when a group of the late Ed Artinian's friends decided that they would like to contribute to and help raise

specializing in electoral politics from a national or comparative perspective.

Leading the Organized Sections is the Presidency Research Group, who have inaugurated a campaign to endow fellowships, like the Ann Devroy Fellowship supporting research on the American presidency. This effort was launched this spring by the Section's Executive Committee, headed by Terry Sullivan, with a munificent contribution from Martha Kumar. I anticipate and hope that other Organized Sections will follow the Presidency Research Group's example and develop a fundraising campaign as a part of the Centennial Campaign to fund stays at the Center or establish Professional Opportunity Grants targeted for each Section's particular scholarly interest.

Groups of political scientists can also follow the Steiger example and

### A Long Tradition of Giving

Giving is not new to the political science community. In fact, virtually every active member of APSA has been the beneficiary of Annual Meeting lectureships and symposia in honor of John Gaus, Ithiel de Sola Pool, James Madison, and Harold Lasswell. These have been made possible by a combination of generous gifts from and bequests of members of APSA. All 17 awards for which APSA holds the funds are fully endowed thanks to the generosity of APSA members through the years.

For the past two decades, Gabriel Almond and Sidney Verba have contributed their share of the royalties from the sale of *The Civic Culture Revisited* (Little, Brown, 1980) to the Harold Lasswell Symposium. Since 1989, Professors Almond and Verba have generously given over \$6,000 for this purpose.

Upon his death, John Gaus bequeathed to APSA \$25,000 for whatever purpose the Council deemed appropriate. Under the wise guidance of President Aaron Wildavsky, the Council created an endowed

### Special Objectives Set by APSA Council in 1996

- Increase the participation of international scholars in APSA
- Support the teaching of political science
- Encourage the participation of community college teachers in APSA and create links between community colleges and four-year institutions
- Respond to the needs of graduate students, especially in light of the difficult job market that new Ph.D.s face
- Bolster APSA's representational work in Washington by building more effective networks at the grassroots level
- Develop policy guidance for APSA's Annual Meeting
- Exploit electronic means of communication and develop appropriate policy guidance to do so
- Use more effectively APSA's building and other resources to meet the needs of APSA's members as resources at home institutions stagnate or decline
- Relate further to political scientists in nonteaching careers and identify possible jobs for Ph.D.s in applied settings

fund to support an annual lecture at the Annual Meeting to focus on the joint tradition of public administration and political science. The establishment of this lectureship has been instrumental in reincorporating into APSA specialists in public administration.

Congressional Fellows surely appreciate the endowment of the Congressional Fellowship Program by MCI Communications Corporation, which was arranged by political scientist Gene Eidenburg. Endowments provide stability, predictability, and continuity for worthy programs that otherwise might not be maintained—or even exist at all. The endowments that we currently enjoy, and those we hope to create, ultimately rely on our willingness to give.

#### *Window of Opportunity*

The Campaign creates a time-limited mechanism for every political scientist tangibly to help future political scientists pursue their research and teaching interests. Even when resources from campuses and foundations shrink, political scientists will find support for their work through the grants and programs made possible by the Centennial Campaign. Because the Campaign concludes in 2003, current political scientists will also be the beneficiaries of this extraordinary set of resources that we will have built.

Success will require that everyone

pitch in, either by working with others to fund a particular endowed program, by identifying possible individual and organizational donors, or simply by pledging a generous gift. Our own generosity will spark munificence in others, as the next generation of political scientists is likely to follow our lead and create even more opportunities for their students. We will also have a better chance of convincing foundations to support our programs if we are willing to do so ourselves and if we can show that the foundation money is invested wisely in activities that can continue beyond the life of any particular grant.

As we prepare to celebrate the Association's 100<sup>th</sup> birthday, I invite you to join me, the Campaign leadership, and many others who have already volunteered their time and money to be a part of this opportunity to create lasting resources for political scientists.

### Digital Projects

#### *PROceedings*

That foundations have faith in APSA's ability to sustain projects beyond the funding period is evidenced by The Andrew W. Mellon Foundation's three-year grant in June to APSA of \$311,000 to put Annual Meeting papers online. This project, named PROceedings by its energetic director William J. Ball of

The College of New Jersey, follows a planning grant to APSA from Mellon in the fall of 1997 to develop the full proposal and to examine possible business plans to sustain PROceedings after the grant is concluded.

By the end of the three-year period covered by the grant, APSA will have created a self-sustaining collection of papers that acts as a virtual Panel Paper Room for a broad audience each year. The papers for one meeting will stay online for one year until they are replaced by the papers of the subsequent year. Thus, instead of needing to supply the Panel Paper Room with 50 hard copies of their papers, by the end of this project, authors can simply place their papers in the online collection. However, during the transition period authors are requested both to deliver 50 hard copies of their papers and to send an electronic version to PROceedings.

PROceedings is a joint project of Harvard University Library, The College of New Jersey, and APSA. Sidney Verba and Dale Flecker provide the leadership from Harvard Library, and Sheilah Mann, Theresa Gubicza, and I represent APSA. The Publications Committee and Council have guided this project from its inception and have approved its objectives. In addition, under Bill Ball's leadership, we have held several informal focus group sessions at regional association meetings this year to obtain the guidance of APSA members in developing the grant proposal. To see the progress thus far, go to the web site (<http://pro.harvard.edu>), which features a fully browsable Annual Meeting Program as well as a search engine for per-

*Special Objective:* Exploit electronic means of communication and develop appropriate guidance for doing so.

*Related Objectives:* Encourage the participation of faculty at community colleges and four-year institutions; support the teaching of political science; increase the participation of international scholars.

forming keyword searches. If you have thoughts on PROceedings, please let me (rudder@apsanet.org), Bill Ball (ball@tcnj.edu), or Sid Verba (sverba@hdc.harvard.edu) know.

### JSTOR

The Andrew W. Mellon Foundation created and funded another major project of which APSA is not only a part but also an early and enthusiastic participant—JSTOR, the Journal Storage Project. Seventy-eight journals, primarily in the social sciences, have now agreed to contribute their entire archives to JSTOR for online distribution. These include not only the *American Political Science Review* but also, as of this year, *Journal of Politics*, *American Journal of Political Science*, and *Political Research Quarterly*. Forty-eight of these titles are up and available for searching, representing more than two million pages.

According to Sarah E. Sully, JSTOR's director of publisher relations, material is being added to the database at a rate of 100,000 pages per month. JSTOR now has 270 participating colleges and universities in the U.S. and Canada, and a mirror site has been established in Britain that provides access to the database to institutions of higher education in England, Scotland, Wales, and Northern Ireland. With JSTOR, the work of political scientists is being widely distributed and interdisciplinary research is greatly facilitated.

Because access to JSTOR is made available on a sliding scale, it is affordable for most institutions regardless of size. It is a vastly superior tool to research major journals within and across disciplines than any alternative previously available. With JSTOR, readers will find no missing pages, articles, or volumes, as is often the case with hard-copy collections. Political scientists should talk with their department chair and librarian to encourage enrollment in JSTOR. This is one of the few activities of APSA where members come up to me and without provocation thank me profusely for APSA's par-

ticipation in a project. For a recent report on JSTOR, see the March 1998 issue of *PS*.

### PS Online

Those who have been keeping up with developments on our web site, graciously hosted by H-NET of Michigan State University, have no doubt noticed a number of changes, one of which is the gradual movement of material from *PS: Political Science and Politics* to our site. The main advantage to members is that time-sensitive announcements of fellowships, calls for papers, and the like can be immediately brought to readers' attention. Members should regularly check the site ([www.apsanet.org/PS/ps.html](http://www.apsanet.org/PS/ps.html)) for announcements of opportunities that could be important to them. Not only is the Preliminary Program of the Annual Meeting now available online before it appears in *PS*, but having the Program online permits searches and much more flexibility of use than the paper version. This year we made a significant improvement in the way the online version of the Preliminary Program is presented to members ([www.apsanet.org/98program](http://www.apsanet.org/98program)).

### PSN Online

Putting the *Personnel Service Newsletter* online in June permitted us to experiment with making a publication available to a select group of users and with offering employing departments the chance to eliminate paper communications. The advantage of web submission to the employer is that the exact job announcement as submitted is printed in the *Newsletter* without an intermediary reentering the words. In addition, if all departments were to submit via the web, the deadline for

submissions could be much later in the month. The results of this test could help us fashion future online projects, including making certain services available to members only. This members-only possibility could help solve the problem of how we pay for the inexorable movement to online projects.

### Education Online

At the end of June, APSA's webmaster, Sean Twombly, established a new section on civic education at our site after a subcommittee of the Civic Education Task Force previewed it ([www.apsanet.org/CENnet/index.html](http://www.apsanet.org/CENnet/index.html)). This part of the site should be particularly useful not only to undergraduate and high

school teachers in the U.S. but also to those individuals working on civic education in developing democracies. APSA staff gave a demonstration of the web site to each of the seven groups of educators (from Poland, Russia, Hungary, Latvia, Croatia, the Czech Republic, and Vietnam) who visited APSA through the CIVITAS project. There was considerable interest in the site among these groups, and the addition of materials on civic education should make APSANET all the more valuable not only to teachers abroad and at all levels of education in the U.S. but also to curriculum supervisors, education officials, credentialing agencies, and civic groups.

Stephen Bennett of the University of Cincinnati, who has contributed essays to *PS* and is working with the Task Force, agreed to become the first Contributing Editor for Education for the web site, which includes resources both on civic education and on general education. He will help determine what should go up,

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find new materials on education, and establish the parameters for future contributing editors. It is my hope that other APSA members will consider becoming contributing editors for other portions of the web site so that the material on the site may be kept timely, relevant, and useful.

### *APSA-ECPR Scholar Exchange*

Following up on a suggestion made by Council member Michael Laver, APSA, in cooperation with the European Consortium for Political Research (ECPR), is in the final stages of developing a test web site that will facilitate announcements for temporary placement of Europeans in U.S. departments of political science and placement of Americans in European departments. These placement possibilities can help diversify departments and provide interesting opportunities for short-term appointments. In one type of placement announcement, departments on either side of the Atlantic can announce the availability of a temporary position, and interested individuals can respond directly to the department. Also, individuals can announce to departments their availability for short-term appointments. In a second type of announcement, a true job exchange takes place. Departments can announce the availability of a professor who wants to teach abroad and simultaneously of the temporary availability of that professor's position while she is abroad. An interested department on the other side of the Atlantic could then offer both a professor who fits the needs of the first department and a position to the professor from the first department. The test site should be up and running in September.

### *Governance*

The activities relating to electronic communication are overseen by APSA standing committees, including the Publications Committee, the *PS* Editorial Board, the Committee on International Programs, and the Departmental Services Committee.

To provide an integrated assessment of APSA's many digital activities, and to anticipate future electronic services that APSA might offer, in April the Council authorized President Jennings to create an Ad Hoc Committee on Technology to assess the impact of and opportunities posed by technological developments on Association activities, including the projects discussed above. Administrative Committee member Pippa Norris of Harvard University has agreed to chair the committee, which is composed of PROceedings director and former Publications Committee member Bill Ball, Janet Box-Steffensmeier of Ohio State University, and Stephen Weatherford of University of California, Santa Barbara, a former member of the Departmental Services Committee. If you have any thoughts on these matters that you would like to communicate to the committee, please contact Pippa Norris ([pippa\\_norris@harvard.edu](mailto:pippa_norris@harvard.edu)).

*Special Objective:* Increase the participation of international scholars in APSA.

*Related Objective:* Respond to the needs of graduate students.

### **International Programs**

APSA has moved forward in the international arena, as the Association's work with the ECPR and CIVITAS attest. In 1996 APSA and the Political Studies Association of the United Kingdom (PSA) formally concluded an agreement of cooperation that has led to several forms of collaboration between the two organizations. In the fall of 1997, Virginia Sapiro of the University of Wisconsin initiated the exchange of scholars at the two organizations' annual meetings when she represented APSA at the PSA meeting. As a part of this collaboration, this spring APSA added British institutions to the latest edition of *Graduate Faculty and Programs, 1998–2000*.

In a related vein, APSA and the Japanese Political Science Associa-

tion enjoy a close relationship highlighted by the exchange of scholars at the associations' annual meetings. This past fall, APSA representatives Kent Jennings of the University of California, Santa Barbara, and Arend Lijphart of the University of California, San Diego, delivered papers at the Japanese meeting, while Yoshiko Kojo of the University of Tokyo and Tomokazu Sakano of Kobe University comprised the Japanese delegation to APSA's 1997 Annual Meeting.

Under another APSA international program, select libraries in weak-currency countries and developing democracies are sent the *APSR* and *PS* without charge each quarter. Sub-Saharan universities receiving our journals now total 10. APSA has maintained this project on its own after Ford Foundation funding to the American Association for the Advancement of Science, which sponsored a multidisciplinary journal donation program, ended. APSA continues to contribute our journals to 28 libraries in Eastern Europe (including two in Bosnia) and the states of the former Soviet Union.

One difficulty that all international members of APSA—libraries and individuals—have faced is the unreliability and untimeliness of surface mail. International members often have to wait as long as three months to receive their APSA journals; in too many cases, the journals never arrive. This year APSA has effectively addressed the matter by engaging the services of Global Mail, Inc., which guarantees delivery of journals within two weeks to institutional members. Individual members are offered this same service and may choose to pay for surface mail or for fast, guaranteed air mail delivery. While this change may seem small, its meaning for international members is that they will be able to participate in and be a part of APSA in a way that had not been possible in the past, an improvement further enhanced by the existence of APSA-sponsored web sites and discussion lists.

In addition to receiving journals, international members are brought

into APSA by way of our International Travel Grant Program. This year, 18 scholars from abroad were assisted through this program, and another 17 international members received funding through the Advanced Foreign Graduate Student Travel Grant Program. In turn, under a grant from the National Science Foundation, 22 U.S. scholars were awarded grants by APSA to attend the International Political Science Association's World Congress in Korea in August of 1997. At that meeting, Theodore Lowi, former president of APSA, was elected president of IPSA, becoming the first American-born IPSA president in over 40 years.

The Annual Meeting serves most of the special objectives established by the Council in 1996.

## Annual Meeting

APSA's Travel Grant Program brought not only the 35 international scholars and students to APSA's 1997 Annual Meeting, held in Washington, DC, on August 28–31, but also another 22 U.S. advanced graduate students who delivered papers at the meeting. Over 1,000 students in all attended, 69 of whom were partially funded either through APSA's Travel Grant Program or through a program, supported by the Fund for the Improvement of Post-secondary Education, on "Attracting Students with Innovative Introductory Political Science Courses."

The meeting itself, brilliantly led by Jim Alt of Harvard University and Margaret Levi of the University of Washington, attracted political scientists in record numbers (see Table 1). The theme of the program, "New Institutions for a New Century," was interwoven in the 650 panel sessions, 150 of which were organized by related groups. The chairs and their 49-member Program Committee, the majority of whom are nominated to serve by the Organized Sections, arranged the panels and a record number of poster sessions

with 300 presenters, including a notable 20 posters at the session on teaching and learning in political science, which has become an annual feature of the meeting.

A new poster presentation, "Getting and Spending: Support for Social Science Research," included presenters from major funding institutions such as the National Science Foundation, Social Science Research Council, and the U.S. Department of Education, who discussed funding initiatives, application requirements, and the competitive proposal process. A research funding presentation will become a permanent feature of the Annual Meeting. Also new to the meeting, and very well received, was the presentation by six Ralph Bunche Summer Institute students of their research at a poster session.

With the assistance of President Elinor Ostrom, the program chairs developed several special sessions featuring Nobel Laureates Douglass C. North and James Buchanan. Other plenary speakers included Pi Sigma Alpha speaker Donna Shalala, Secretary of Health and Human Services, and Stanford University scholar James G. March, recipient of the John Gaus Award. The meeting also featured six Hyde Park sessions on such topics as "Has Civil Society Fallen Apart?" and "Morality and Politics." Simply reciting these highlights provides a sense of the intellectual excitement generated at the meeting.

A large and varied number of activities took place on Wednesday, the day before the panel sessions began, including a series of short courses arranged by Organized Sections; the eighth annual Leading Scholar Series for graduate students, featuring former APSA President Arend Lijphart and APSA Vice President G. Bingham Powell of the University of Rochester; a workshop for department chairs; the inauguration of the Frank J. Goodnow Awards for Distinguished Service; and the annual formal recognition of political scientists who had won campus-wide teaching awards the previous year.

Later in the week, the first meet-

**TABLE 1**  
Annual Meeting  
Registration, 1968–97

1968	3723 (Washington, DC)
1969	4142 (New York)
1970	2397 (Los Angeles)
1971	2732 (Chicago)
1972	3380 (Washington, DC)
1973	2312 (New Orleans)
1974	2773 (Chicago)
1975	2478 (San Francisco)
1976	2295 (Chicago)
1977	2624 (Washington, DC)
1978	2373 (New York)
1979	2687 (Washington, DC)
1980	2745 (Washington, DC)
1981	2887 (New York)
1982	2205 (Denver)
1983	2859 (Chicago)
1984	3391 (Washington, DC)
1985	2842 (New Orleans)
1986	3602 (Washington, DC)
1987	3524 (Chicago)
1988	4161 (Washington, DC)
1989	3496 (Atlanta)
1990	4505 (San Francisco)
1991	5179 (Washington, DC)
1992	4998 (Chicago)
1993	5635 (Washington, DC)
1994	5902 (New York)
1995	5559 (Chicago)
1996	6055 (San Francisco)
1997	6391 (Washington, DC)

ing of the newly formed Higher Education Advisory Group, composed of political scientists who hold significant administrative positions in their institutions, was held to facilitate their meeting one another and their becoming more familiar with APSA's representational and other activities. And on Saturday, high school teachers were invited to attend the sessions at no cost. Both high school teachers and community college professors are encouraged to attend the Annual Meeting and to join APSA in a new Council-approved program that sets membership rates at only \$30 for these two groups.

The large number of panel sessions beginning on Thursday reflected the increasing demand for the opportunity to present papers at the meeting. Two years ago, when the crush of proposals to the Program Committee became untenable,

**TABLE 2**  
**APSA Members 1974–98**

Year*	Regular	Associate	Unemployed	Retired	Life	Family	Student	Total Individual	Total Institutional
1974	7,793			217	101	137	4,006	12,254	3,504
1975	7,335			206	100	149	3,912	11,702	3,648
1976	7,428			245	96	134	3,603	11,506	3,588
1977	7,228			270	95	142	3,076	10,811	3,466
1978	7,094			301	97	154	2,655	10,301	3,338
1979	6,845			310	91	148	2,335	9,729	3,339
1980	6,592			344	91	135	2,159	9,321	3,337
1981	6,423			349	92	129	1,901	8,894	3,283
1982	5,838			388	97	134	1,984	8,441	3,156
1983	5,764			382	104	130	2,068	8,448	3,018
1984	5,891			378	111	151	2,511	9,042	3,059
1985	5,879	106		411	116	166	2,595	9,273	2,996
1986	6,009	145		432	117	173	2,589	9,465	3,046
1987	5,913	154		439	127	202	2,775	9,610	3,109
1988	6,171	173		450	129	186	2,728	9,837	2,975
1989	6,445	249		489	166	192	3,054	10,595	2,948
1990	6,708	258		488	163	180	3,436	11,233	3,004
1991	6,967	266		519	160	199	3,656	11,767	2,890
1992	7,046	279		557	159	182	3,740	11,963	3,057
1993	7,061	291		573	157	194	3,979	12,255	2,887
1994	7,505	343		593	159	195	4,121	12,916	2,908
1995	7,654	340		623	164	205	4,750	13,736	2,812
1996	7,349	323		596	168	210	4,618	13,264	2,841
1997	7,808	429	82	625	167	218	4,611	13,940	2,706
1998	7,464	400	226	607	165	206	4,319	13,387	2,653

\*As of January 15 each year.

the national office took on the task of receiving proposals, sorting them, and sending them to the appropriate division chair. Proposers were asked to submit via the web. This new process worked fairly well from the beginning and more smoothly—but not perfectly—in its second year. The Preliminary Program was also placed on the web, making information about the program much more accessible. These seemingly mundane matters, allocation of panels to divisions and central processing of proposals, are of utmost importance to many members and to the national office. Under the exceptional leadership of Mary Katzenstein, the Committee on the Annual Meeting, which was created in 1996 in response to the Council directive, continues to review these matters to ensure equity in distribution of opportunities to present, effectiveness

in administration of the meeting, and appropriate policies to guide and assist Program Committee chairs and staff.

### Other Activities and News

In reviewing the year, I would be remiss not to mention, even briefly, the following items.

#### *Representation and News from Washington*

- In a major recognition both of the recipient and of political science, Arthur Lupia of the University of California, San Diego, was accorded the Award for Initiatives in Research from the National Academy of Sciences. This award honors a scientist less than 35 years of age for pathbreaking work. Professor Lupia was the

first social scientist ever to receive this honor.

- APSA has added numerous political scientists to the grassroots networks of the National Humanities Alliance (NHA), the National Coordinating Committee for the Promotion of History (NCC), and the Consortium of Social Science Associations (COSSA), and has linked its Research Support Advisory Board into these networks. APSA is an active member of all three and relies on these organizations for its lobbying activities.
- Although NSF received a substantial increase in its budget, the Political Science Program was awarded virtually no increase in 1998. This decision was made by William Butz, Director of the Division of Social, Behavioral and Economic Sciences Research, who allocated a \$10,000 increase for



**TABLE 3**  
**Organized Section**  
**Members, 1998**

Organized Section	Number of Members*
1 Federalism and Intergovernmental Relations	367
2 Law and Courts	734
3 Legislative Studies	565
4 Public Policy	729
5 Political Organizations and Parties	510
6 Public Administration	539
7 Conflict Processes	284
8 Representation and Electoral Systems	324
9 Presidency Research	369
10 Political Methodology	573
11 Religion and Politics	405
13 Urban Politics	345
15 Science, Technology, and Environmental Policy	312
16 Women and Politics	550
17 Foundations of Political Theory	509
18 Computers and Multimedia	243
19 International Security and Arms Control	423
20 Comparative Politics	1292
21 Politics and Society in Western Europe	381
22 State Politics and Policy	342
23 Political Communication	375
24 Politics and History	547
25 Political Economy	550
26 Transformational Politics	207
27 New Political Science	253
28 Political Psychology	292
29 Undergraduate Education	311
30 Politics and Literature	254
31 Public Opinion and Foreign Policy	279
32 Elections, Public Opinion, and Voting Behavior	592
33 Race, Ethnicity & Politics	416

\*As of June 1, 1998

most of the 17 programs and a \$500,000 increase for five of them.

- The Candidate Emergence Study, a research project funded by the National Science Foundation, was placed under further scrutiny in the fall of 1997 by the General Accounting Office despite having been reviewed and found completely in order by NSF's Inspector General. The GAO agreed with the findings of the Inspector General. (For more information on this matter, see my Executive Director's Report in the September 1997 issue of *PS*.)
- Michael D. Ward of the University of Washington and Kristian S. Gleditsch of the University of Colorado represented APSA at the Capitol Hill Exposition of the Coalition for National Science Funding, to which APSA belongs.
- The Advisory Committee on Historical Diplomatic Documentation of the Department of State, on which APSA is represented by Brenton Vincent Davis Jr. of the University of Kentucky, has found the Central Intelligence Agency's refusal to declassify 30-year old documents to have created a state of crisis, making it impossible to meet the legal requirement that the *Foreign Relations* series be "comprehensive" and "accurate."
- The documentary papers of the Founding Fathers Project was re-funded by the National Historical Publications and Records Commission of the National Archives and Records Administration (NARA), which reversed an earlier decision to place the Founders project at a lower priority. APSA is represented at NARA and NCC by Martha Joynt Kumar of Towson State University. Professor Kumar also worked successfully with others to ensure funding for the Woodrow Wilson Center for International Scholars.
- The National Endowment for the Humanities sustained its budget of \$110 million after years of declines and congressional attempts to de-fund the agency altogether. NHA, to which APSA belongs, has been actively involved in sav-

ing NEH and securing funding for it.

#### Developments at APSA

- APSA completed the second of its surveys tracing the placement

*Special Objectives:* Bolster APSA's representational work in Washington by building more effective networks at the grassroots level; identify possible jobs for Ph.D.s in applied settings; respond to the needs of graduate students, especially in light of the difficult job market that new Ph.D.s face.

classes of 1996 and 1997 under a program organized by the Council of Professionals in Science and Technology and funded by the National Science Foundation. A report by Sheilah Mann on the findings from the 1996 class can be found in this issue of *PS*.

- An Ad Hoc Committee on APSA Minority Programs, led by Paula McClain of the University of Virginia, concluded that APSA's three programs to diversify the profession—the Ralph Bunche Summer Institute, Minority Identification Project, and Minority First-Year Graduate Fellowships—are sound. In a careful examination of the fellowship program, the committee recommended that the name of the program be changed to reflect that it works primarily as an identification program to help recipients secure fellowships rather than as a fellowship program *per se*.
- The Departmental Services Committee agreed that APSA should produce a new *Biographical Directory* in 2000–01 and should re-vamp its schedule of producing directories and conducting surveys to reduce costs both to APSA and to departments of political science.
- The Council endorsed a policy that requires close scrutiny of proposed new programs and that sets conditions that must be met be-

**TABLE 4**  
**Operating Budget Summary, FY 1984–98**

Year	Income	Expenditures	Surplus
1983–84	\$1,323,074	\$1,247,529	\$ 75,545
1984–85	1,415,077	1,353,334	54,738
1985–86	1,505,224	1,453,248	51,976
1986–87	1,585,000	1,500,000	85,307
1987–88	1,637,637	1,563,252	74,385
1988–89	1,847,151	1,731,248	115,903
1989–90	1,891,773	1,871,302	20,471
1990–91	2,158,118	2,133,524	24,594
1991–92	2,256,647	2,199,632	74,804
1992–93	2,290,313	2,202,419	87,894
1993–94	2,574,436	2,294,128	280,308
1994–95	2,734,375	2,524,663	209,712
1995–96	2,822,154	2,590,227	231,927
1996–97	2,979,845	2,793,237	186,607
1997–98*	3,118,000	2,998,000	120,000

\*Projected.

fore major new projects are undertaken.

- The Council renewed the term of *APSR* Editor Ada Finifter of Michigan State University for an additional three years.
- *Alternative Careers in Political Science* is being replaced in the spring of 1999 by an extensive, up-to-date monograph, tentatively titled *Career Choices for Political Scientists*, that will address ap-

plied, non-faculty jobs and how to obtain them. The intended audience will be both graduate and undergraduate students.

- In addition to creating a new membership dues rate for high school teachers and community college professors, the Council extended the length of time a student may be eligible for student membership in APSA to seven years (from five). The “unem-

ployed” category was capped at two years.

#### *Collaborations with Other Organizations*

- APSA cosponsored the Conference on the Use of Part-Time and Adjunct Faculty, and the Council subsequently endorsed the report of the conference which can be found on APSA’s web site ([www.apsanet.org/PS/councilaha.html](http://www.apsanet.org/PS/councilaha.html)).
- APSA was one of 15 scholarly organizations that participated in an NHA-led discussion resulting in the document, “Basic Principles for Managing Intellectual Property in the Digital Environment,” intended to reaffirm the principle of fair use in the digital world balanced by the rights of creators and copyright holders. See the September 1997 issue of *PS* for the complete statement.
- Under the auspices of APSA and the Organized Section on Urban Politics, Susan MacManus of the University of South Florida organized political science participation in a day-long workshop entitled “New Strategies for Inner Cities: Academics, Professionals and Communities in Partnership.” The January 7 program was jointly sponsored by APSA and the Association of American Law Schools and held in conjunction with the 1998 Annual Meeting of AALS in San Francisco.

#### **Vital Signs**

Despite the growing size of the Annual Meeting, APSA membership declined by 553 individual members and 53 institutions between 1997 and 1998 (see Table 2 and Figure 1) after having increased last year. Because a dip in individual membership occurred in 1996, this year’s decline may be a part of a new trend of fluctuation rather than the constant upward growth to which we have become accustomed. The national office is currently preparing a survey of lapsed and current members in order to understand the decline and to devise a strategy to reverse it if possible. The number of

**TABLE 5**  
**Market Value of APSA Funds, 1985–98**

Year*	Trust and Development and Centennial Campaign Funds	Congressional Fellowship and Endowed Awards Funds
1985	1,450,032	264,149
1986	1,677,365	304,105
1987	1,811,794	362,174
1988	1,685,345	382,268
1989	1,643,552	394,837
1990	1,630,718	419,021
1991†	1,555,574	5,452,252
1992	1,905,090	6,188,105
1993	2,118,787	6,847,760
1994	2,190,976	7,218,462
1995	2,807,182	7,774,290
1996	3,248,013	9,442,658
1997	4,283,425	10,612,967
1998 (projected)	5,961,862	12,610,614

\*June 30 of each year.

†Figures for 1991–1993 were restated to reflect a change in accounting practice.

institutional members, largely libraries, continues an ongoing erosion probably due to financial pressures on libraries and the alternative availability of our journals online. On the more positive side, Organized Sections (Table 3) continue to thrive, and APSA's finances—both our operating budget (Table 4) and investments (Table 5)—are on rock-solid ground, even if a correction in the stock market occurs in response to possible overvaluation.

## Conclusion

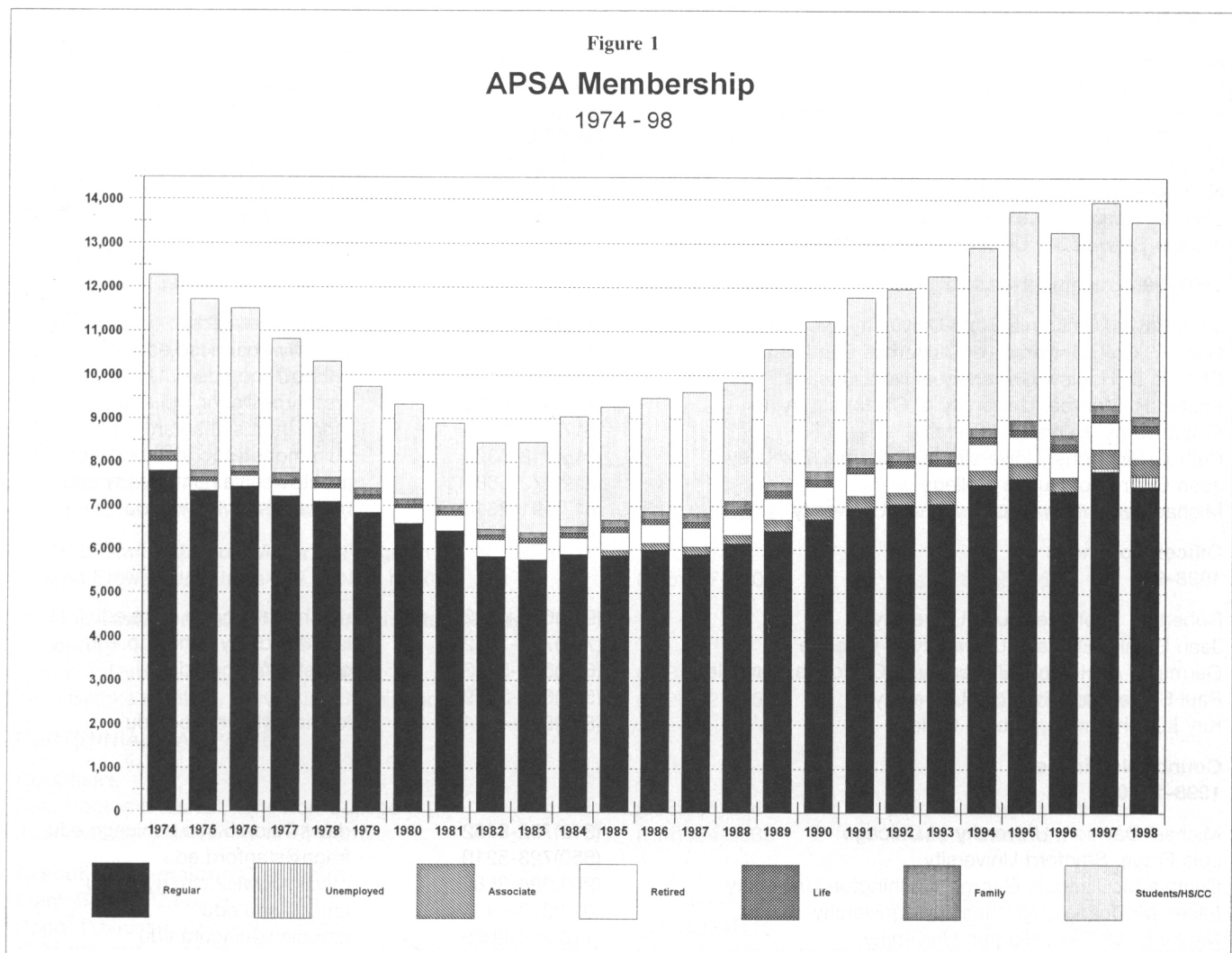
After reading this report, I hope you share my conviction that we

have much to celebrate as APSA approaches its 100<sup>th</sup> anniversary. We also have many challenges before us, many of which stem from our ambitious agenda, but I have no doubt that with our leaders, Council, committees, members, and staff working together we can squarely meet those challenges and many more. Please contact me or any member of APSA's governing bodies, listed at the conclusion of this report, should you have questions or suggestions about any aspect of APSA. You might note that President Kent Jennings, most of the other officers, and half the members of the Council complete their terms as soon as the elec-

tion at the Annual Business Meeting takes place on September 5. At that time, Matthew Holden will assume the presidency, and the Council-Elect will replace the 1996–98 cohort, if the election is not contested.

Because the *PS* staff have effectively broadened Association News this year, virtually every significant activity of the Association is reported there in case you desire more information than this report can provide. If you skip a few pages forward in this issue of *PS*, you will find an index of all the reports published over the past year, which should facilitate finding matters of particular interest to you.

July 13, 1998



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