

Administration, 1951; *British and American Child Welfare Services: A Comparative Study in Administration*, 1962; *City Managers in Politics*, 1962; *The Urban Political Community*, 1963.

Dr. Kammerer also participated in a wide variety of public programs and served on a number of advisory committees on public policy at national, state and local levels of government.

Dr. Kammerer has a vigorous inquiring mind. She held to a rigorous philosophy on the necessity for empirical testing of policy positions. She made significant contributions to the field of administrative and organization theory. At the time of her death she was directing a Ford Foundation study in collaboration with Walter A. Rosenbaum and Thomas A. Henderson on factors affecting local government consolidation and voter approval or rejection. With O. R. McQuown, her former student and long-time associate, she had just completed a study on factors affecting the development of a political community. The night before her hospitalization she had completed an article critically analyzing the economic theory underlying the concept of Programming Planning and Budgeting as a decision making approach.

Gladys Kammerer will be remembered as a truly professional person. Her awards for teaching manifest her classroom effectiveness with undergraduate and graduate students alike. Her wide range of notable publications places her at the forefront of the field of policy studies. Her broad range participation in public activities was evidence of professional concern for the problems of American society.

She was a person of strong principles and determination. She believed in empirical testing of results, and that the study of values was a part of the study of political science. She tried to test the effects programs had on people, and she had broadly humane sympathies. She believed in expressing herself and did so vigorously. When she was buried, there was a storm. It rained and there was thunder and lightning. It was appropriate.

Manning J. Dauer
O. R. McQuown
University of Florida

Henriette Neubuerger McCarthy died December 6, 1969, as a result of cancer at the age of 41. She was a Ph.D. Candidate at the University of Colorado, where she had been elected to Phi Beta Kappa and had received a B.A. in 1964.

Her memorial is a life devoted to promoting love and understanding among people.

J. Howard McCarthy
Golden, Colorado