

Volume 16 Number 2
May 2010
Pages 193–336

JOURNAL OF
MANAGEMENT
&
ORGANIZATION

*Corporate governance:
Structure, process and behaviour*

*Edited by Clive Smallman, Gael McDonald
and Jens Mueller*

ISBN 978-0-9775242-3-5

Australian and New Zealand Academy of Management

ISSN 1833-3672
www.jmanorg.com

eContent PTY
management LTD

JOURNAL OF MANAGEMENT & ORGANIZATION

Journal of the Australian and New Zealand Academy of Management

Corporate Governance: Structure, Process and Behaviour

Edited by Clive Smallman, Gael McDonald and Jens Mueller

ISBN 978-0-9775242-3-5

CONTENTS

VOLUME 16 • ISSUE 2 • MAY 2010

- 194 PROLOGUE: Governing the corporation: Structure, process and behaviour –
Clive Smallman, Gael McDonald and Jens Mueller
- 199 INTERVIEW: A professional director's view – Interview with Kerry McDonald
– *Clive Smallman*
- 204 The role of the board of directors: Perceptions of managerial elites – *Gavin
Nicholson and Cameron Newton*
- 219 Board, ownership, and performance of banks with a dual board system:
Evidence from Taiwan – *Chi-Jui Huang*
- 235 Compliance culture: A conceptual framework – *Lisa Interligi*
- 250 Opening the 'black box': Challenging traditional governance theorems –
Ljiljana Eraković and Joanna Overall
- 266 Corporate governance practices in Indian firms – *Hima Bindu Kota and
Sarika Tomar*
- 280 Board and CEO practice in modern strategy-making: How is strategy
developed, who is the boss and in what circumstances? – *Tim O'Shannassy*
- 299 Do consultants in corporate governance share a community? An empirical
study on their practice – *Maria Elisa Peirano-Vejo and Ralph E. Stablein*
- 314 Review of the corporate and healthcare governance literature – *Lynne Bennington*
- BOOK REVIEWS
- 334 *A history of corporate governance around the world: Family business groups to
professional managers* – Morck RK (Ed.). Reviewer: *Keith Duncan*
- 336 *Principles of contemporary corporate governance (2nd edn)* – Du Plessis J,
McConvill J and Bagaric M. Reviewer: *Angus Young*

Published by  SAN 902-4964
PO Box 1027, Maleny, QLD 4552, Australia
www.e-contentmanagement.com

ISSN 1833-3672 • www.jmanorg.com
2010 © eContent Management Pty Ltd

*Abstracted/indexed in Thomson Reuters SSCI, PsycINFO, EBSCO Publishing,
Cengage, EBSCOhost, Scopus, SwetsWise, eBrary, MyiLibrary, NetLibrary,
CSA Illustrated, APAIS and Atypion; listed in Cabell's and Ulrich's Periodicals
Directories and ARC Register of Refereed Journals. Aggregated in ProQuest. Registered
with the Copyright Agency Ltd: www.copyright.com.au*