

September 1981 Council Minutes

The Council of the APSA met on September 2 at the New York Hilton. Present were: Henry J. Abraham, Paul Allen Beck, Bernard C. Cohen, Milton C. Cummings, Jr., William J. Daniels, John Ferejohn, Francine R. Frankel, Doris A. Graber, Dorothy Buckton James, Robert Jarvis, Malcolm E. Jewell, Charles O. Jones, William J. Keefe, Samuel A. Kirkpatrick, Charles E. Lindblom, Seymour Martin Lipset, Naomi B. Lynn, Abraham F. Lowenthal, Thomas E. Mann, Marian Lief Palley, Robert H. Salisbury, Joseph A. Schlesinger, Sidney Tarrow.

Approval of Minutes

Dorothy James moved approval of the minutes of the May 15 Council meeting. The motion was seconded by Milton Cummings and approved without objection.

Committee Appointments

President-Elect Seymour Martin Lipset presented the Council with his proposed committee appointments (the list is attached to the record copy of the minutes; it will be printed in the winter *PS*). Marian Lief Palley moved that the Council accept Lipset's nominations as presented. Charles Jones seconded the motion, and the Council approved it unanimously by voice vote. Following a suggestion by Charles E. Lindblom, Cummings moved that the Council authorize Lipset to alter the list of committee nominations if for some reason any of the nominees were unable to accept their appointments. It was approved unanimously.

The Council expressed concern about the absence of non-academics on the nominating committee, and urged the nominating committee to include on its slate of officers and Council members a reasonable number of political scientists employed outside academia. The Council also discussed the importance of *not* establishing the precedent of having a journalist on the Carey McWilliams Award committee.

Research on Membership Incentives

The Council reviewed the Administrative Committee decisions concerning research on membership incentives, which were based largely on recommendations from a July 7 meeting of political scientists at Stanford University. The staff will conduct the following research:

1. Multivariate analysis of graduate faculty file to determine the relationship between membership status and various individual (e.g., rank, date of Ph.D., fields of specialization) and group characteristics.
2. Enlist informants in departments with exceptionally high or low rates of membership.
3. Survey nonmembers (both academic and nonacademic) for information on their professional interests and associations and on the attractiveness of various changes in Association structure, publications and activities.
4. Survey members as a control group for the nonmember survey and to learn more about the ties that bind them to the Association.

Sections

The Council discussed the Administrative Committee recommendation regarding the establishment of sections or organized subfields. Following extensive discussion, Charles O. Jones proposed that:

The APSA Council approves the establishment of sections or organized subfields and instructs the Administrative Committee (working with the APSA headquarters staff) to prepare a set of guidelines for the promotion, organization, and operation of these sections or subfields for consideration by the Council at its next meeting.

The major issues to be resolved and the types of groups to be consulted are:

Issues:

- Groups and subfields to be encouraged
- Budgeting of services
- Governance of sections
- Services provided by APSA
- APSA membership requirement
- Annual Meeting Program arrangements
- Publications
- Other activities in addition to the Annual Meeting

Groups to be consulted:

- Various subfield groups already in existence
- Other political science or related associations (e.g., International Studies Association, American Society of Public Administration, regionally-based associations)
- Other professional scientific associations

The proposal was adopted unanimously.

Research Support

Kenneth Prewitt, President of SSRC, and David Brady, a member of the Research Support Committee, appeared before the Council to discuss the recent successes of the Consortium of Social Science Associations in working to reverse proposed reductions in social science research funding and to urge Council support of three recommendations:

1. The APSA acknowledges the important work done by COSSA during the past four months on behalf of the social science research community, authorizes its executive director to work with the other social science associations in establishing a continuing COSSA legislative office, and pledges its fair share financial contribution up to \$15,000 per year.
2. Members of the Council and APSA committee members should, when in Washington, selectively visit congressional offices and relevant federal agency offices to speak on behalf of the social science community.
3. The APSA should seek opportunities, through colloquium series, blue ribbon commissions, and high visibility research projects, to marshal scholarly resources in an effort to shed light on important questions of governance and to enhance the public reputation of political science.

John Ferejohn moved and Paul Allen Beck seconded that all three recommendations be adopted. The motion was unanimously approved.

Publications

Dorothy B. James moved that the Council adopt the following proposals on publications recommended by the Administrative Committee:

1. Arrange for an APSA member discount on related scholarly journals and magazines (as done by the American Sociological Association).
2. Establish a Committee on Publications, with five members appointed to staggered terms by the President and three ex-officio members representing the *APSR*, *PS*, and the *NEWS*. This committee, operating with a budget set by the Council, would be charged with several responsibilities:
 - a. Overseeing and coordinating existing APSA publications.
 - b. Developing a style manual for work in political science.
 - c. Exploring possible relationships with political science publications not sponsored by the Association.
 - d. Developing proposals for new publications such as:
 - a book review tabloid
 - a journal analyzing contemporary issues of politics and policy for a general, nonspecialist audience
 - a continuing series of books on "the state of the discipline"
 - books reprinting classic *APSR* articles.

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Overall, the Committee on Publications would receive new ideas, review existing practices, and advise the Council on publishing.

The motion was seconded by Malcolm Jewell and adopted without objection.

Report of the Managing Editor, *APSR*

Charles O. Jones distributed his final report as Managing Editor of the *APSR*, and commended the two book review editors, Paul A. Beck and Holbert N. Carroll, for doing an outstanding job during his term as Managing Editor. Holbert N. Carroll distributed his final report as Book Review Editor of *APSR*. (Both reports will be published in the Fall *PS*.)

Dina Zinnes, the incoming Managing Editor of *APSR*, introduced the new book review editor, Steven Seitz, and presented a report on the transition and current operation of the *Review*.

The Council unanimously approved the following commendation for Charles O. Jones as submitted by Samuel Kirkpatrick:

WHEREAS Charles O. Jones, after effectively assuming editorial responsibilities for the *American Political Science Review* in late 1975, quickly and efficiently organized to reduce substantial backlog of articles and book reviews to ensure that timely publication occurs, that total manuscript review time is not only very reasonable but competitive with other much smaller refereed journals in the discipline, and that book reviews no longer appear when books are out of print but more commonly appear in the same year of publication; and

WHEREAS the Editor and his associates substantially reduced the copy and page costs to the Association and held such costs to a minimum in a time of high inflation and skyrocketing publication costs; and

WHEREAS the Editor adopted a variety of procedural, organizational, and stylistic innovations to include more comprehensive manuscript reviewing; firm page limitations; a modern, simple and cost-effective reference style; and more strict standards of peer review for communications and comments; and

WHEREAS he obtained competent advice from a new editorial board and book review editors; organized an efficient and relatively stable office staff and ensured both intellectual and financial support from the University of Pittsburgh; and

WHEREAS the Editor solicited and acknowledged the importance of peer judgement by recruiting hundreds of referees to perform thousands of readings of many hundred manuscripts in any single year; and

WHEREAS Charles O. Jones maintained the highest standards of the profession in the face of necessarily negative and often difficult responses to 85 or 90 percent of his author-colleagues; and

WHEREAS he openly solicited advice, criticism, and comments from the membership regarding his performance and the nature of scholarly communication as evidenced in the *Review*; and

WHEREAS the *Review* has continued to publish work of the highest quality across diverse subfields which is reflective of submissions and has maintained high submission rates contrary to trends in related disciplines and many specialized sources; and

WHEREAS he took disciplinary leadership in meeting with and sharing concerns among all journal editors in political science; and

WHEREAS upon assuming his duties he commented: "It is said that being the Managing Editor of the *American Political Science Review* is a thankless job. I don't think that is true at all but I suggest it is possible for an editor to slip out of the job without having received sufficient credit for what was accomplished."

BE IT THEREFORE RESOLVED that this Council, on behalf of the Association membership and for the benefit of

all practicing political scientists, expresses its appreciation and thanks for a sometimes thankless job performed most competently by Charles O. Jones.

Investment Policy

William J. Keefe, chair of the Trust and Development Fund Board of Trustees, reported that the Board is undertaking a full-scale review of the Association's investment policy and that a change in management of the Fund will likely occur later this year.

Report of the Treasurer

Keefe presented his treasurer's report, which will be printed in the Fall *PS*. In addition, Thomas E. Mann distributed the APSA auditor's report on financial statements for the 1980-81 year. Mann moved that the Operating Reserve Fund be merged with the General Operating Fund to form a single operating fund. The motion was seconded by Cummings and approved unanimously.

Revised By-Laws

Rules Committee chair Naomi Lynn discussed with the Council proposed changes in the By-Laws to make them consistent with recent constitutional amendments and Council actions. Lynn then moved the approval of the By-Laws as revised by the Rules Committee. The motion was seconded by Cummings and approved without objection. (A copy of the revised By-Laws is attached to the record copy of these minutes.)

Report of the 1981 Program Committee

Sidney Tarrow reported on the Program he and Theodore Lowi organized for the 1981 Annual Meeting. He noted that the theme of the 1981 Annual Meeting, "Restoring the State to Political Science," had received a fairly favorable response. He and Lowi will prepare a report for *PS* on intellectual developments at the meeting relating to this theme.

Implementation of Pre-Registration Policy

The Council discussed the problems associated with implementing the policy of mandatory pre-registration for all Annual Meeting participants. Mann reported that 225 people were deleted from the final Program for failure to pre-register within the allotted time period and that several members had resigned from the Association to protest the policy. Following an extensive discussion of the costs and benefits of the policy (the latter including a massive increase in the proportion of participants who register), the Council reaffirmed its policy and directed the staff to intensify efforts to get all participants to pre-register.

APSA Award Winners

A list of the 1981 APSA award winners was distributed to the Council. Lindblom reported that the list was being distributed to all registrants.

Resolution on Nonacademic Employment

The Council then considered the following resolution submitted by Jo Freeman for the APSA Annual Business Meeting:

WHEREAS more and more political scientists must seek nonacademic jobs in order to be gainfully employed;

WHEREAS most nonacademic employers do not view the training given by political science departments to be relevant to their employment needs;

WHEREAS this view is forcing political scientists to take marginal positions, to retrain in order to acquire more saleable credentials, and/or to alter their professional identities and loyalties to another field;

WHEREAS the American Political Science Association seeks to retain the membership and loyalty of such political scientists;

THEREFORE BE IT RESOLVED that the American Political Science Association fund a half-time position for a professional job developer. Such person would:

1. Research employers and positions for which training in political science would provide suitable job candidates by analyzing the actual skills and abilities (not paper credentials) required to perform the job.
2. Visit such employers to educate them about the availability and desirability of political scientists as potential employees.
3. Inform political scientists and political science departments about nonacademic employment opportunities and any specific skills required.
4. Run employment workshops at the annual convention to educate political scientists on job search strategies and to introduce them to potential employers.
5. Perform any other activity which would increase the employability and influence of political scientists.

Freeman made a presentation to the Council on behalf of her resolution.

Thomas E. Mann explained the parliamentary situation and suggested that the Council might want to adopt the Freeman resolution as Council policy and then implement the resolution in the following manner:

A. Staff

Assign one-half of a political scientist's time to professional job development activities. The qualifications for such a person would include stature as a professional political scientist, experience in the nonacademic employment sector and requisite personal skills. I might begin by redeploying existing staff; by next year, however, I would expect to add another political scientist to our staff, at least half of whose time would be so allocated.

B. Activities

In addition to the activities specified in the Freeman Resolution, I would emphasize the following:

1. Increasing national office information about political scientists employed outside of academia and how they got their jobs.
2. Fostering networks for political scientists in non-academic careers to meet and advise political scientists seeking such employment. The APSA office would help host periodic meetings in the Washington area and establish a place for similar meetings in other major cities.
3. Developing a research project tracking nonacademic careers. We have made preliminary inquiries and a proposal was invited from NEH's Assessment Division. The Russell Sage Foundation is also interested. The project would be directed by a political scientist with the appropriate research skills with APSA staff assistance.
4. Enhancing counseling and placement skills of graduate departments. There could be an effort to "train" departmental representatives on job market strategies. The APSA could provide for workshops and liaisons with non-academic political scientists and likely employers.
5. Working with the new APSA Committee of Non-academic Political Scientists to develop ways of fostering ties between nonacademic political scientists and the Association.

Naomi Lynn moved that the Council accept as Association policy the Freeman resolution with the understanding that it will be implemented in the manner outlined by Mann's statement.

William Keefe seconded the motion, and it was approved without objection.

Freeman then agreed to withdraw her resolution from the Business Meeting Agenda.

Ferejohn asked how the Council would know if the activity is working and merits continued funding. Mann responded that the staff would try to develop explicit criteria for evaluating success or failure.

Report of the 1982 Program Committee

Ada Finifter outlined plans for the 1982 Annual Meeting Program. She anticipates a smaller attendance and the use of smaller facilities. The Committee is planning 119 panels and three plenary sessions. The plenary sessions are divided as follows: State of the Discipline, Domestic Politics, and Foreign Affairs. One of these will be designated as the H. D. Lasswell Symposium. As authorized by the Council at its last meeting, plans are under way to publish a "state-of-the-discipline" book from the 1982 Meeting. Finifter expressed her committee's concern about the implementation of the pre-registration policy and urged the use of panel chairs to have their participants pre-register early in order to be listed on the Program.

Finifter requested authorization to publish a book of abstracts. The abstracts will be limited to official program papers (with camera-ready copy supplied by authors) and given to members as part of the registration package. Lipset moved that the Council approve the request. It was seconded by Naomi Lynn and approved without objection.

Committee on Professional Development

The Council reviewed the Committee report on "Career Alternatives for Political Scientists" prepared by Erwin Hargrove. Lindblom suggested that the Council discharge the Committee on Professional Development with thanks for their service and continue their work using the newly established Committee on Nonacademic Political Scientists. The Council agreed.

Committee on Education

Sheilah Mann reported that the Education Committee recommends that the Council approve the development of a proposal for a college-level telecommunications course on Congress. This would be a joint venture between APSA and WETA, with support sought from the Annenberg Fund (CPB/ASC Project).

Jewell moved that the Council endorse the project with the understanding that the full proposal will be reviewed by the Administrative Committee. Cohen seconded the motion and it was approved unanimously.

Committee on Professional Ethics, Rights and Freedoms

Catherine E. Rudder reported on the activities of the committee and asked the Council to authorize the APSA to join with the AHA, the Reporters Committee for Freedom of the Press and the Society of Professional Journalists in requesting support from the Mellon Foundation for a Freedom of Information Service Center. Cummings moved such an authorization and it was agreed to without objection.

Committee on the Status of Blacks in the Profession

The Council received a report on committee activities.

Committee on the Status of Chicanos in the Profession

The Council received a report on committee activities.

Committee on the Status of Women in the Profession

The Council received a report that the Association has received a grant from the Fund for the Improvement of Post Secondary Education for a project to design and distribute course units to enhance the coverage of women in the introductory American Government course.

Project '87

The Council received a report on Project '87.

PS Appendix

Executive Director's Report

Mann reported to the Council on activities in the national office and then recommended that the Council approve the following resolution:

With appreciation for his twenty-seven years of distinguished service to the Association as executive director, during which time he played an important role in fostering the growth and development of political science as a discipline and a profession, and in recognition of his own lively interest and accomplishments in the philosophy and intellectual history of political science, the American Political Science Association hereby establishes *The Evron M. Kirkpatrick Fund*, for the study of political science as a discipline and profession.

The Fund will include:

- The Oral History Project
- American Political Science Association Archives at Georgetown University

- Monograph Series
- Small Grant Program

It will be launched with a \$5,000 contribution from the Trust and Development Fund, which the Council hereby requests of the Fund's Board of Trustees.

The Evron M. Kirkpatrick Fund will be governed by a Board of Trustees, consisting of six members with overlapping three-year terms. The APSA President will appoint the members and designate a chair with the advice and consent of the Council. The Board is charged with raising additional contributions and setting policy guidelines for the administration of the Fund.

Lynn moved adoption of the resolution. Cohen seconded. The motion was approved unanimously.

Commendation for the President

Jones moved that the Council commend Ed Lindblom for the excellent job he has done presiding at Council meetings. The motion was approved by acclamation.