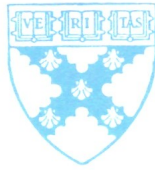
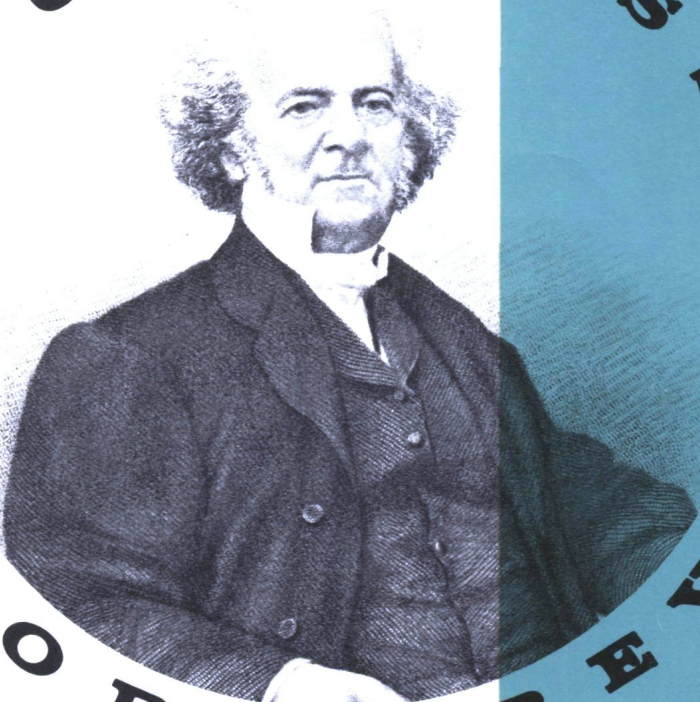


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**COVER: Lewis Tappan (1788–1873), founder
of The Mercantile Agency (see pp.
432–50).**

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